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# Haringey's Good Economy Recovery Plan

August 2020





Wood Green  
High Road

Even in the midst of the current COVID-19 crisis, the strength of our community and the people that make it, has shone through.



# Working towards a fairer and more resilient future

We have always been proud of Haringey, our heritage, our places, our communities and our local businesses who collectively make Haringey a great place to live, to work and enjoy life.

Following on from the COVID-19 pandemic our businesses and residents are facing up to the scale of the economic challenges which lie ahead with determination and fortitude. There will be difficult times ahead with potentially further waves of lockdown, which will present continued challenges and hardship. We must come together to minimise the harm, prepare for recovery, and aim to come out of this a stronger and more equal borough.

Over time the gap between the most prosperous and most deprived in our borough has widened.

The impact of COVID-19 and the pressure of a global economic downturn will affect our high streets, local businesses and ability of residents to access jobs.

Early indicators show Haringey is already experiencing the highest rise in unemployment across Central London – and we know that this is likely to compound pre-existing inequalities for local people.

In early March 2020, the council made progress in implementing our Borough Plan; 'Economy' and 'Place' priorities, building on the adoption of the Community Wealth Building Strategy in October 2019.

It was agreed we would consult on draft plans outlining our vision for a 'Good Economy' model, as well as actions to tackle climate emissions and the signing of our Business Pledge – a joint commitment between the council and local businesses to work collectively to build a thriving local environment for the benefit of all in our communities.

Little did we know by the end of the month, the entire country would be on 'lockdown' to protect people from a global pandemic and the beginning of the most wide-reaching crisis in a generation.

Our vision, values and priorities have not changed – we are committed to our long-term ambitions and aspirations, but we are faced with an immediate challenge and must take urgent action to address the economic shock and impact on our local communities – now. Nationally, a road map to get back to work is being paved. Locally we are publishing our own **Good Economy Recovery Plan**.

This interim short-term guide for the next 12-18 months sets out our four top priorities, as identified following engagement with our local business community and employment and skills network – through surveys and information sharing.

Our experience of COVID-19 has demonstrated the real need to be agile with the ability to rapidly adapt to an ever-evolving environment. We know we may face a second wave and further lockdowns. We also need to ensure we are prepared for the impact a no-deal Brexit may have on Haringey and the wider London and national economy. We will continue to monitor and review our action plans over the next 12 months to ensure we are flexible and responsive, helping to ensure we are as resilient as possible. We will also explore the opportunities following our experience of COVID-19; embracing technology and promoting greener, more sustainable options for our future economy.

## Foreword

Even amid the current COVID-19 crisis, the strength of our community and the people that make it, has shone through; including the almost 700 people who volunteered to help across the borough, the over 20,000 food parcels that were delivered to more than 3,300 households in need, the 10,000 people reached through our Connected Communities projects, the over £100,000 donated to support those most in need, as well as foodbanks and other initiatives which provided essential services to keep the community fed and clothed.

Over 1,200 businesses have received support on complex issues directly from our Economic Development Service in recent months. We have also seen businesses who have come together to help, who have adopted new practices to survive and some who have even done well through the pandemic, therefore protecting local jobs.

We are a borough that has always stood up for equality and strives for social and economic inclusion - values that have supported so many through these challenging months and will continue to be at the forefront in our future. As a council, we strive for a fair borough, we are committed to ensuring all residents have equal access to good opportunities and do not face discrimination on any grounds. We are dedicated to improving the lives of, and for, all local people.

The council cannot act alone, now, more than ever, we must work collaboratively with our partners, the voluntary sector and our communities, to listen, to respond and to act. We will continue to build relations with partners who share our vision to collectively, with local people, improve our borough in a way that ensures our whole community not only can live a good life, but thrive.

**Cllr Joseph Ejiofor**

Leader, Haringey Council

Business Pledge event,  
March 2020





Now, more than ever, we must work collaboratively with our partners and our communities, to listen, to respond and to act.



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Dynamic

Professional

Construction  
Multi-Disciplinary  
Services

Public Realm and  
Landscape

Engineering Services

Construction Health  
Safety Advice  
(M 2015)

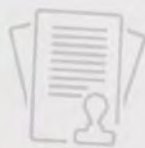
Asbestos Advice  
Services and Support

Services

for Work

Asbestos

## BUSINESS PLEDGE



### OUR PLEDGE

- Haringey's business pledge is to strengthen the working relationship between the council and local businesses, supporting the delivery of shared priorities that will benefit Haringey's communities and businesses in the long run:
- Creating a safe and attractive environment for local businesses and their customers – recognising the unique character of our diverse high streets and business districts
- Supporting a local economy where businesses thrive and create quality employment and skills
- Using the council's purchasing and contracting capacity to open up more opportunities to local firms and their employees

The Pledge is part of Haringey Borough Plan vision for promoting local economic growth.

Haringey  
LONDON



### HOW BUSINESSES CAN CONTRIBUTE TO HARINGEY

- Work with the council, schools and skills providers to offer jobs and training opportunities

# Haringey Council's long-term strategies

## Borough Plan 2019 – 2023



Haringey's Borough Plan consists of a set of 20 outcomes, grouped under **five priorities**, developed through consultation, and drawing on what residents and partners told us.

### Priority 1

#### Housing

A safe, stable and affordable home for everyone, whatever their circumstances.

### Priority 2

#### People

Where strong families, strong networks and strong communities nurture all residents to live well and achieve their potential.

### Priority 3

#### Place

A place with strong, resilient and connected communities where people can lead active and healthy lives in an environment that is safe, clean and green.

### Priority 4

#### Economy

A growing economy which provides opportunities for all our residents and supports our businesses to thrive.

### Priority 5

#### Your Council

The way the council works.

The Borough plan introduces the council's **Fairness Commission**; our commitment to the principles of equality of opportunity, fairness, and quality of life for all.

## Community Wealth Building



Community Wealth Building is an approach to local economic development which seeks to harness the spending power of local authorities and local 'anchor institutions' such as universities, colleges, the NHS and large businesses to recycle investment through the local economy.

The aim of Community Wealth Building is to reduce inequality and enhance community resilience and wellbeing. This Community Wealth Building approach underpins each of the Response, Recover and Renewal phases set out in this Plan.

To achieve this the Council is working to maximise the value of every pound it spends to Haringey's economy and community through initiatives such as insourcing and our procurement strategy, which looks to support local and smaller providers and recognise social value.

We are committed to strengthening ties with key anchor institutions so that, wherever possible, the cornerstones of local economic output work collaboratively to deliver prosperity for residents and businesses in Haringey.





Muswell Hill

## The Climate Change Action Plan



A draft plan, with actions to cut emissions in six key areas in response to a declaration of a climate emergency in 2019. The goal is achieving a net zero carbon borough by 2041 and a carbon neutral council in its core buildings and fleet by 2027.

The plan sets out how the council will work with our borough businesses, community groups and other stakeholders to meet the target.

It includes how the council itself will work to cut emissions through its own housing stock, domestic emissions, energy provision and transport.

The Council's Cabinet agreed to engage with the borough's residents and businesses on the action plan in March 2020. The content will be refreshed to reflect the need for a green recovery following the effects of COVID-19. The Good Economy Recovery Plan will go hand in hand with the objectives for a Green Recovery in Haringey and nationally, and delivering carbon reduction will bring new jobs, skills and deliver financial savings to households and businesses.

## Business Pledge



The Borough Plan also recognises the significant role our business community plays across the borough. It also highlights our ambition to build our diverse and dynamic business community and our commitment to investing in and improving our services to businesses, whether small, medium, or large.

The Haringey Business Pledge was relaunched in March 2020 by the council with over 100 local businesses present, setting out this commitment and the reciprocal approach from businesses to commit to our Community Wealth Building approach to support and benefit our local communities.

## Economic Development Strategy



A draft plan with a vision for Haringey's economy, based on a "Good Economy" model – good jobs, greater fairness, a recognition of the link between economic development and health and wellbeing, business resilience and environmental sustainability. It includes actions across four key areas with the aim to provide opportunities for all our residents and support our businesses to thrive.

The plan sets out how the council will work with our borough businesses, community groups and other stakeholders to meet the target.

Originally intended to be consulted on in March 2020, the content will be refreshed to reflect the long-term effects of COVID-19, and a revised version will be considered for consultation in 2021.

## New Local Plan



The Local Plan is the main 'spatial' plan for new buildings and development in the borough and helps ensure that investment is steered to the right place and represents 'good growth' and sustainable development for Haringey and its residents and businesses. The Council is working on a New Local Plan to replace that adopted in 2017. A First Steps consultation will take place in autumn 2020 and a key issue will be how the Local Plan supports recovery and renewal. This work will also encompass the implications for the recently announced government changes to Permitted Development Rights and Use Classes Order.

# Good Economy Recovery Plan overview

This plan aims to demonstrate support provided throughout the crisis to help businesses and residents to get back on their feet, whilst also identifying opportunities for reinvention and good growth so we can come back better and stronger. Throughout the Plan, there will be a focus on jobs, securing a green recovery, and embracing technology.

**Top four priorities: across the next 12-18 months we will;**

Re-open and support  
our high streets and  
town centres

Support businesses  
through recovery and  
into renewal

## **Accompanying Recovery Action Plans:**

- High Streets Recovery Action Plan
- Employment and Skills Recovery Action Plan
- Investing in our neighbourhoods and communities







Support residents into work and training

Secure social and economic value through investment in our neighbourhoods and communities

For each priority we will identify:

### Response

What we did - our actions in response to the crisis



### Recover

How we recover – adapt and function back to 'new normal'



### Renewal

Our aspirations for the future; new opportunities to come back better and stronger



As we continue to adapt to life with COVID-19 and potential further lockdowns our plan won't always follow a linear process, we will need to be agile and flexible in our approach.

# Economic impact of COVID-19 in Haringey

The draft Economic Development Strategy presented a promising overview of the growing economy in Haringey, with relatively low unemployment rates, growing emerging sectors like the creative industries, good success rates for new businesses and a strong SME community.

Our engagement with local businesses and our employment network and emerging data throughout the COVID-19 lockdown period presents a very different emerging economic environment, with unprecedented challenges emerging for residents and businesses alike.

What is clear from our most up-to-date picture is that the economic impact of COVID-19 has been unequal, and in many cases is exacerbating existing inequalities. Our engagement and the data point to Black and Minority Ethnic groups, women, younger and older people, and those already experiencing disadvantage in the job market, such as residents with disabilities, as those who are experiencing specific challenges that our response must take account of.

As well as direct effects, we have seen and will see indirect effects of an economic downturn within our communities.

Fuel Poverty is likely to increase, home working will increase home energy costs and the need for high-speed broadband, while transportation links and costs may change through reduction in public transport capacity and home deliveries increasing.

The following infographics overleaf illustrate the immediate economic impact on our local economy and community.



**Unprecedented challenges are emerging for residents and businesses alike.**







Holcombe Market, Tottenham





Haringey's local economy is highly exposed to impact of COVID-19: **Over three-quarters** of respondents to April survey closed or temporarily ceased operations



**Overwhelming need for short-term cashflow support: 99%** requiring this in March-June period



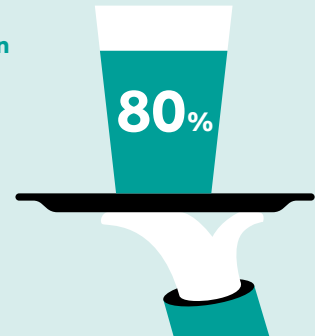
**Need for continued financial support over summer months: 79%** expect to require this to be viable, with further **8%** expressing serious concerns around their survival regardless of support



**Identified significant proportion of local businesses falling through the cracks of existing support package:** only half believed they were eligible for Government Grants, and low-take up of business interruption loan and self-employed support

**Hospitality, food and beverage service have been hit hardest and earliest:**

evidence of businesses already shutting down and **80%** needing additional financial support over existing scheme



## BUSINESS



**Demand for other forms of support and guidance**



**High streets:** expect increased vacancy rates, rapid adaptation of physical environment required



**Expectation that workspace demand and takeup stagnates:**

Potential for withdrawal from single use office premises by large companies and a refocus to adaptable, flexible, and decentralised workspaces outside of central London, leading to local growth



**Creative/cultural: 80%** of local creatives have lost at least half of income, few are confident in trading through to 2021, limitations in accessing government support



**Reports of significant drop in turnover for industrial estates businesses:**

Potential to support more local manufacturing and invest towards a more diversified, resilient and self-sufficient local economy



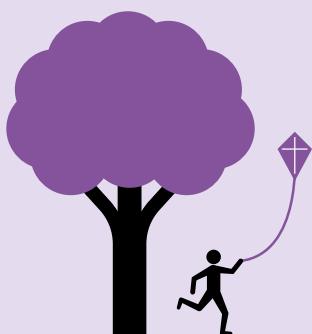
**Growth areas:** supermarket, logistics

## INVESTING IN COMMUNITIES

**Tackling overcrowding continues to be a priority**, affecting health and quality of life as well as **limits to people's ability to access training and work**. This is particularly the case in light of the COVID-19 crisis which has been demonstrated to **disproportionality affect residents in inadequate homes**. This exacerbates existing issues.



**Existing local inequalities exacerbated** as low earners in Haringey are disproportionately from the east of the borough and include the groups: **women, BAME, the self-employed and young people**



Need for high quality public realm, green spaces further exacerbated



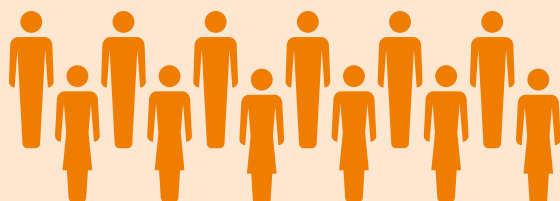
**Disproportionate impact of COVID-19 on industries which support vulnerable people** has a disproportionate impact on poverty and wellbeing in the community



**Movement in communal and public spaces** is more limited in dense blocks and HMO (often with shared facilities) neighbourhoods, again risking greater health issues and limiting access to work, services and social opportunities

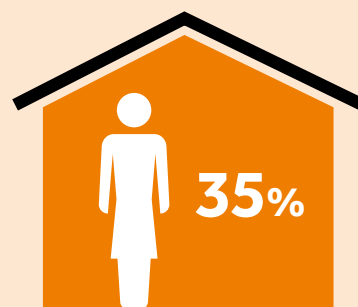
Largest increase of unemployed claimants in central London

**12,000**



## EMPLOYMENT AND SKILLS

Highest rate of furloughed residents



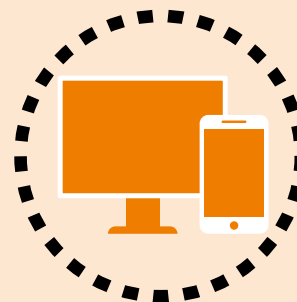
**35%**



Highest rate of **unemployment**



**Low earners/low skilled** workers are most exposed to economic risks. If 10% of residents furloughed are made redundant at the end of the Job Retention Scheme that would mean over 5,000 redundancies



**Digital exclusion** gaps highlighted, lack of access to digital opportunities



Bruce Grove, Tottenham





The top four  
priorities...

# Re-open and support our high streets and town centres

To work with businesses and stakeholders to safely re-open our high streets across the borough - building resident confidence and recognising the evolving usage of our town centres and public spaces to create more flexible, prosperous and inviting places.

## Response



- Ongoing communication campaigns targeted at businesses and shoppers.
- Support and advice to businesses on the range of grants, loans and other support.
- COVID-19 workplace health and safety guides for retailers.
- Pavement widening at 'pinch points' to support social distancing.

## Recover



- Whole council and system response (police, partners, WG BID, traders' groups) and local businesses) to re-open high streets safely.
- Providing targeted business support to our high street businesses across retail, hospitality and leisure sector.
- Providing targeted support to markets and market traders.
- Ongoing engagement and gathering of local intelligence on the health of our high streets, including business surveys.





Crouch End High Street

## Renewal



- Establish dedicated High Streets team, with a borough wide focus, recognising individuality and unique characteristics across our high streets and town centres and tailoring support.
- Explore a '15-minute city' approach where residents have the facilities, shops and services they need in walking distance.
- Develop an approach to vacant shops working with local landlords, to keep our high streets alive and to protect their vitality.
- Recognise and promote the role of non-retail, non-residential uses (social and community infrastructure, employment spaces, arts and culture uses) as essential to the vitality of our high streets given changing retail patterns, and evolving usage of Town Centres.
- Work with businesses and the police to tackle crime and anti-social behaviour, piloting a Business Crime Reduction Partnership.
- Support the emergence of digitally enabled high streets through targeted programmes of support, including digital training and online trading, including how to become a contactless payment business.
- Invest in the physical environment of our high streets, making sure they are more attractive, greener, healthier and safe, building on existing programmes in Bruce Grove, Turnpike Lane, Wood Green and Crouch End.
- Deliver an improved town centre in north Tottenham as part of the High Road West Scheme, with improvements to the High Road through public realm and shop front improvements and the delivery of new leisure uses, shops and restaurants as well as affordable workspaces for local businesses and entrepreneurs.
- Establish a programme of events to promote and celebrate local businesses and high streets.
- Seek to maximise the benefit for local businesses of large-scale events e.g. those at Alexandra Palace, Finsbury Park and Tottenham Hotspur Stadium.



# Support businesses through recovery and into renewal



To build an exemplar local business support model - that provides a holistic range of services to businesses and demonstrates our commitment to a successful, thriving and green business base in our borough that supports the whole community.

## Response



- Undertaking detailed surveys to understand the scale and nature of the COVID-19 impact.
- Tailored support and advice, working with our partner network, including the London Growth Hub – over 1,200 complex queries responded to by Economic Development Service.
- Support to businesses to access government grants, loans and other support packages.
- Administering three government grant schemes: Small Business Grant Fund, Retail, Hospitality and Leisure Grant Fund, and the Discretionary Grant Fund.
- Establishing a temporary COVID-19 economic development service.
- Workplace health and safety including COVID-19 safe training.
- Extensive engagement with businesses across our industrial sites.
- Dedicated business webpages, regular communications and Haringey Business Bulletin (with over 950 businesses subscribed).



## Recover



- Establishing an Economic Development Service on a permanent footing.
- Supporting our businesses through targeted business support packages (Black and Minority Ethnic-owned businesses, sector approach including for medium and large businesses and those on industrial sites).
- Maximising opportunities for local businesses through promotion of local supply chain opportunities (e.g. Meet the Buyer events), including with the council and the borough's anchor institutions.
- Working with public sector partners on procurement strategy to work on behalf of and for the benefits of local people.
- Continued work to understand the impact of changes in the economic landscape (e.g. withdrawal of main central government support packages). Further sector specific work and understanding the particular challenges for Black and Minority Ethnic-owned businesses and barriers to business start-ups.
- Establish focused, 'sector' networks to target those sectors identified as particularly impacted, beginning with high streets (retail, hospitality and leisure), and the creative industries.
- Through the Business Pledge Working Group and sector networks, identify and seek to address specific issues across the borough business base from small through to large businesses.
- Promote local business, including through the development of a Haringey Business Directory.
- We will undertake work to improve our understanding of social enterprises across the borough and how best to support them.
- Continue to support the Connected Communities programme to build community resilience by ensuring links into the business and employment programmes including Community Wealth Building businesses (e.g. supporting healthy business / green business etc).

## Renewal



- Green New Deal – exploit and develop opportunities to accelerate the borough's shift to a greener, low carbon economy, focusing on jobs, business innovation and council investment, e.g. well-performing, low-carbon buildings, supporting businesses in retrofitting the buildings they occupy, as well as active and low carbon travel modes.
- A digital Haringey - digital training and online trading, including how to become a contactless payment business.
- Developing a Good Economy Inward investment strategy.
- Support for entrepreneurs and start-ups – mentoring and tailored support.
- Investing in our businesses through our Investment Funds (Opportunity Investment Fund and Productive Valley Fund).
- Provision of affordable work/employment space including grow on space, including a potential intensification of industrial sites, for example the Enterprising Tottenham High Road (ETHR) project in Bruce Grove.
- Review of business networks and addressing any gaps in current provision including for medium and large businesses and those on industrial estates.
- Develop and implement a delivery plan for the Economic Development Strategy which will embed the long-term borough carbon reduction targets.

# Support residents into work and training

To support local people to access and secure Good Work including within the Green Economy. Good work: providing London Living Wage, opportunities to progress and improve, as well as providing a pathway out of poverty and supporting better health and wellbeing. Focusing on newly unemployed people whilst ensuring long-term unemployed and disadvantaged residents are not left behind. Recognising that some of our residents may face a longer journey into work, our employment support approach is based on supporting residents to navigate and access the right support at the right time.

## Response



- Transformation of our Adult Learning Service **HALS** to an online function. Enabling existing students to continue their studies as well as opportunity for wider community to consider taking up courses as a means to upskill, retrain or just stay connected during COVID-19.
- Focus on residents on 'furlough' or that had found themselves unemployed.
- 648 learners (760 enrolments) continued existing courses.
- 151 learners (196 enrolments) started new online courses.
- Top five courses include: ESOL, English, maths, IT, Essentials in Business Administration and local government working.
- Broaden offer to Haringey residents through connections with GLA-funded 'Keep London Learning'.
- Haringey Works – moved service online and continued to provide job brokerage service for unemployed residents.





- Proud to Care initiative – recognising the significant importance of Social Care within the COVID-19 Crisis and beyond as a growth sector with good career opportunities.
- Haringey Employers Provider Network – convened online and with increased frequency to build a co-ordinated employment support response to Haringey residents and build capacity across the network.

## Recover



- Target provision to identified groups disproportionately impacted by COVID-19 e.g. young people, BAME, and those already disadvantaged in the Labour Market, in particular residents with disabilities.
- Working in partnership to ensure support/ programmes in place for the end of the job retention scheme.
- Continue to work closely with neighbourhood services like Haringey Gold and Connected Communities to deliver the right help at the right time and supporting early intervention and prevention.
- Maximise jobs and training opportunities for residents from the council's community wealth building activities (securing employment and training opportunities through e.g. s106, procurement, through the physical schemes we deliver), linking employers we work with into any schools-based career advice.
- Work with partners including the voluntary and community sector to develop a borough wide skills approach around digital exclusion, community resilience / wellbeing, and employability.
- Develop initiatives targeted at opportunity sectors, including: Health and Social Care, Green Economy and Construction.
- Work with partners to develop high quality career advice offer to support sector/ career shifts.
- Strengthen our in-house job brokerage team to include specialist youth team and Employer Engagement function to respond to priority groups and to build relationships with employers to maximise job opportunities for our residents.
- Support our local third sector organisations to access the grants available from the Flexible Support Fund.

## Renewal



### Through Partnership Working

- Employment Support that is better integrated with existing Early Help and preventative services and delivered at a local level.
- Strengthen our Employment Support Provider network with DWP, Conel, Bridge Renewal Trust and Selby Trust, North Middlesex University Hospital and Whittington Hospital.
- Develop a sector-based response where possible and target priority groups.
- Strengthen our health and employment partnership, linking this work clearly to the Borough Partnership Live Well objective, focusing on residents with disabilities and health barriers to work, maximising referrals to work and health programmes and other commissioned activity.
- Promote apprenticeships as a career pathway and a route for progression.
- Work with Central London Forward and London Councils on securing a better devolution deal for London on Employment and Skills.

### Through Community Wealth Building

- Maximise job and supply chain opportunities for local residents. We will explore applying our successful s106 Employment and Skills approach to all of the council's procurement undertaken through the London Construction Programme Major Projects Framework. We will pilot this approach initially on the Broadwater Farm programme alongside a targeted training programme for local residents and expand this to High Road West soon after.
- We will support this approach by setting up a main contractors' forum as a sub-group of Haringey Construction Partnership focusing on jobs, skills and supply chain operations and developing a pipeline of suitably trained candidates for opportunities. We will link HCP and main contractors' forum to any schools-based careers advice initiative.

### Through a Sector based response

#### Green Economy

- We will respond to the job and training opportunities identified in the Governments' 'Plan for Jobs' announcement on the Green Economy.

**We will use levers available to us through our Community Wealth Building activity to maximise jobs and training opportunities.**

#### **Health and Social Care.**

- Build on work with Islington, Camden and North Central London on workforce recruitment, to build a co-ordinated approach supporting residents into the sector.
- Explore further links with North Middlesex University Hospital and Whittington Hospital to their apprenticeship programmes and the possibility of targeting access to priority groups in the borough and developing links into any school based careers advice work.
- Explore opportunities for devolved employment programmes with Central London Forward, seeking to ensure that we are maximising the benefit for local residents through co-ordinated promotion and simplified access.
- Seek investment to develop Digital capacity at HALS in order to better provide for our learners.

#### **Construction**

- Maximise jobs and training opportunities for our residents and promote Construction as a career pathway to young people in particular focusing on specialist higher level roles available in the industry.

#### **Through a targeted response**

- Work with DWP and other key partners to seek to develop a co-ordinated response to the high levels of unemployment in the borough with a specific focus on those with disabilities, younger people, older people, those from BAME communities.
- Develop a Young People Employment Support focus in Haringey Works to work with our young people leaving care as well as those at risk of involvement in the Criminal Justice System.



# Secure social and economic value through investment in our neighbourhoods and communities

Investing in our neighbourhoods and communities, with a focus on those disproportionately impacted by COVID-19.

Working with partners who share our values to create a fairer and more equal borough by delivering new and improved homes, green, safe and welcoming public spaces in collaboration with the community to ensure local people benefit from new opportunities.

## Response



- Connected Communities – staff redirected to support the Connected Communities team to engage with and support residents through the pandemic. This included helping residents access food and medicines and sign-posting to jobs and employment services.
- Dedicated Grant Support for 'at-risk' Restoration Sector – staff redirected to support local restoration manufacturers who were not eligible for government grant to apply for Historic England emergency grants.



Somerford Grove Adventure Playground,  
Northumberland Park

## Recover



### Community at the heart of our borough's investment

- Listen to and invest in our residents and communities to help build capacity and truly understand their needs.
- Focus on increasing participation from young people and BAME communities through all strands of our work, this will include working closely with our partners and with Haringey Gold.
- Work closely with residents and our communities and allow them to influence and shape physical improvements across key neighbourhoods, including High Road West, Northumberland Park Estate and the Broadwater Farm Estate.
- Initiate the delivery of the £10m North Tottenham socio-economic programme secured through the High Road West Regeneration Scheme, which will support employment (3,300 construction jobs and 500 end-user jobs); healthy living and community projects (including access to finance, local community panel).
- Work with the community and across services to deliver a health-led approach to improving residents' lives in North Tottenham, with an initial focus on Northumberland Park and explore options for a new North Tottenham community hub.

- Deliver an interim Youth Hub, with a new employment focus in Wood Green.
- Develop and implement Haringey's Streetspace Plan for new temporary cycle routes and low traffic neighbourhoods to support people in active travel around the borough whilst the public transport system cannot operate at full capacity and to encourage long-term behavioural changes.
- Invest in upgrading Haringey's digital infrastructure to allow residents and businesses to benefit from high-speed internet connectivity including full-fibre broadband in Northumberland Park/ North Tottenham.

## Renewal



### Community Wealth Building – extracting social value and employment opportunities by:

#### Investing in social & community infrastructure to improve residents' quality of life

- Work with our health partners to deliver enhanced facilities across the borough, including a new health centre in Tottenham Hale.
- Deliver new and improved community infrastructure that truly meets the needs of our communities, this includes a new Library and Learning Centre in North Tottenham, a new permanent Youth Hub at Wood Green and a potential Health Hub.



### **Investing in green & public infrastructure to support healthier, greener lives**

- Enhance access to and deliver new and improved open spaces, to ensure that communities have safe and welcoming spaces to enjoy, play, exercise and socialise in. This includes rolling out Haringey's Green Grid by investing in our green and open spaces, and public realm across Tottenham Hale, Northumberland Park, Broadwater Farm and the Selby Centre, delivering additional, high-quality greening to the borough.
- Public realm improvements: in Tottenham Hale as part of the new district centre.
- Improvement works on Tottenham High Road as part of the 10-year programme to make our streets healthier, greener and safer; and in Wood Green as part of our Connected Wood Green programme, including completing the Penstock Tunnel project to improve access to Alexandra Park.
- Publish a draft Walking and Cycling Action Plan for consultation in autumn 2020 setting out the council's longer-term ambitions for active travel in the borough.
- Undertake a Round 2 Spend Projects Consultation to decide what Neighbourhood Community Infrastructure Levy can be spent on in the future.

### **Investing in council sites and assets, delivering quality new homes**

- Deliver new, high-quality, Council-owned homes through the council's flagship own build programme, through the council's large-scale renewal schemes at High Road West and Broadwater Farm Estate and exploring further opportunities for new build in north Tottenham and through development partners at Tottenham Hale, Wood Green and elsewhere.

### **Securing economic spaces through investment in council sites and assets**

- Explore the delivery of key sites in Wood Green Cultural Quarter to deliver critical social and community infrastructure and employment space, complemented by new homes.
- Secure investment to bring underused council assets into productive use – e.g. Bruce Grove Public Conveniences, 551B/Morrison Yards, South Tottenham Employment Area.
- Pilot a Community Wealth Building lease to test how the council can best secure social and economic value from leases.
- Work to secure upgraded employment space in key economic locations such as Wood Green and the Productive Valley.

We will continue to monitor and develop our plans and we welcome your feedback. If you have any comments relating to the Good Economy Recovery Plan, please email us at: **[business@haringey.gov.uk](mailto:business@haringey.gov.uk)**

To find more information about business support, please visit:  
**[www.haringey.gov.uk/business](http://www.haringey.gov.uk/business)**



**Working with partners  
who share our values to  
create a fairer and more  
equal borough.**





